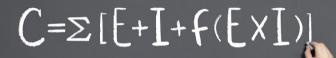


**2023 Interim Results** 2023.8.10



Integrated Innovation of Information and Energy



中国移动有限公司 China Mobile Limited www.chinamobileltd.com

### **Disclaimer**



This document does not constitute an offer or invitation to purchase or subscribe for any securities or relevant derivatives of China Mobile Limited (the "Company") or the rendering of any investment advice, and no part thereof shall be relied upon or taken as the basis of any contract, commitment or investment decision relating to such securities or relevant derivatives, and this document does not constitute a recommendation in respect of the securities or relevant derivatives of the Company. In addition, the forward-looking statements contained in this document relating to the Company's future plans, development strategies and other matters do not constitute, and should not be construed as, commitments by the Company. Investors are advised to pay attention to the investment risks.

Unless otherwise stated, the financial data contained in this document have been prepared in accordance with International Financial Reporting Standards ("IFRS"). For detailed financial statements of the Company prepared in accordance with IFRS, please refer to the Company's disclosure document published on the website of The Stock Exchange of Hong Kong Limited.

## **Management Present**



Mr. YANG Jie

**Executive Director & Chairman** 



Mr. DONG Xin

**Executive Director & CEO** 



Mr. LI Pizheng

**Executive Director** 



Mr. ZHAO Dachun

Vice President



Mr. LI Ronghua

**Executive Director & CFO** 

## **Agenda**







**Overall Results** 

**Operating Performance** 

Financial Performance





## **Overall Results**

Mr. YANG Jie

Executive Director & Chairman



## **Performance Highlights**

- 1 Favourable business performance
- 2 Remarkable results in business transformation
- 3 Strong promotion of the "Two New Elements"
- Ongoing in-depth reforms and innovation
- 5 Steady increase in dividend payment
- 6 Committed to becoming world-class

## **Key Performance Indicators**



(RMB Mil)	1H2022	1H2023	Change YoY
Operating revenue	496,934	530,719	6.8%
of which: telecommunications service revenue	426,417	452,238	6.1%
EBITDA	173,912	183,457	5.5%
EBITDA margin	35.0%	34.6%	-0.4pp
Net profit	70,275	76,173	8.4%
Net profit margin	14.1%	14.4%	0.3рр
Basic earnings per share (RMB)	3.29	3.56	8.2%

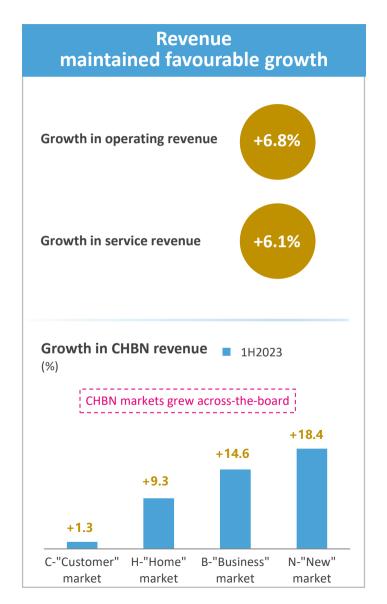
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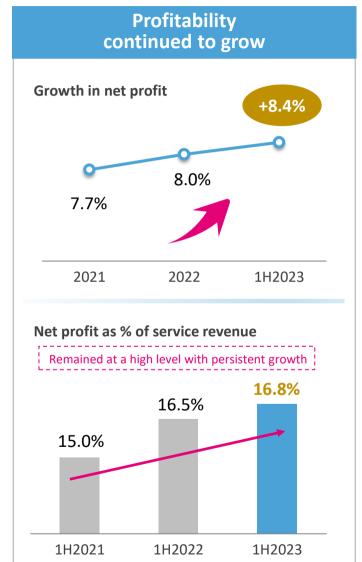
<sup>1.</sup> Telecommunications service revenue = operating revenue - revenue from sales of products and others; revenue from sales of products and others mainly comprises sales of terminal products such as handsets

<sup>2.</sup> EBITDA = profit from operations + depreciation and amortisation; net profit refers to profit attributable to equity shareholders of the Company

### **Favourable Business Performance**



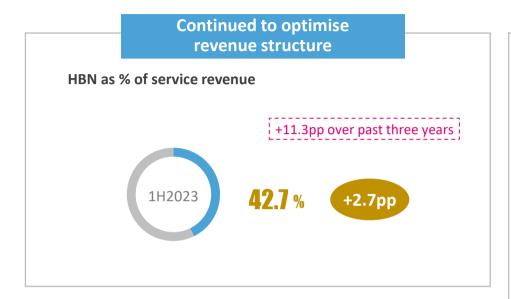


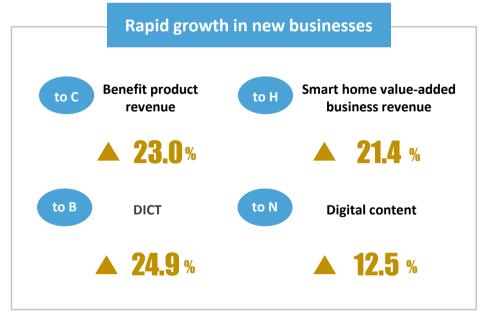


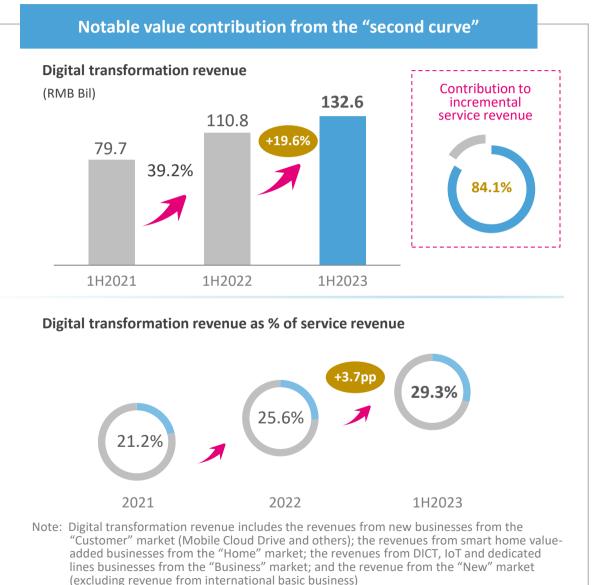


### Remarkable Results in Business Transformation





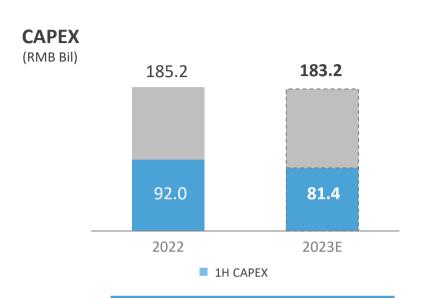


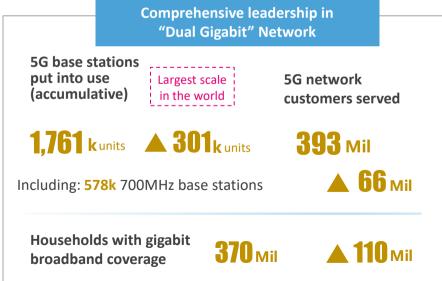


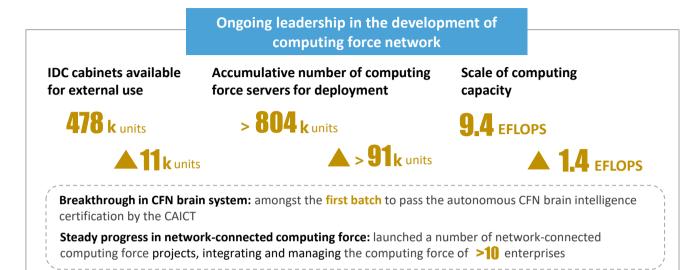
(excluding revenue from international basic business)

## **Systematically Built New Information Infrastructure**











**C** 

Capabilities launched

**944** items

Average number of deployments per month

40.2 Bil times

**▲192.3**%

1H2023 > RMR 10 Bil

Value

directly generated

vs 2022



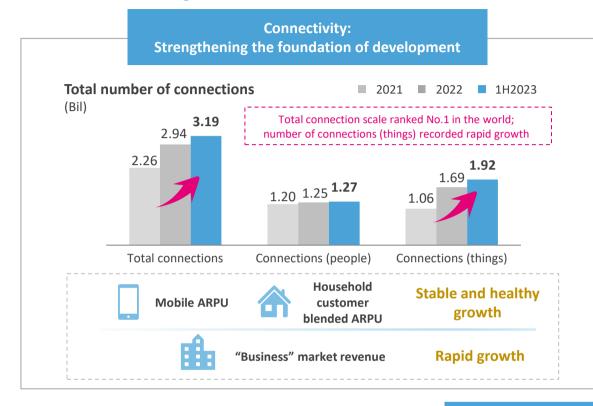
Revenue RMB 2.56 Bil



- Proactively setting technical standards for Data Lakehouse for the industry, defining key technical elements
- Forging a next-generation data element circulation infrastructure centred around DSSN, expediting the commercialisation of data elements

## **Innovatively Created New Information Service System**





**Computing force:** Speeding up the making of "computing force faucets"

#### Mass market

Upcoming launch of customisable, personalised compute force packages for individual needs

Introduction of "3+2+1" product system for computing force terminals

#### 3 light terminals

2 heavy terminals

Cloud Mobile Phone, Cloud Computer and Mobile Cloud HD Store Computing Force Main Server, Family Computing Force Main Server

#### 1 unified base

Enabling computing force integration, management and deployment to support business operations

#### "Business" market

- Creative launch of standard products such as Cloud Space and Cloud Desktop
- Potential exploration of CFN services based on an outcome-based fee system

Eastern data and western computing

Computing network integration

#### **Application scenarios**

Intelligent computing Network-connected computing force

Strategic positioning

Committed to providing high-quality intelligent services to the general public

Al capabilities in all fields



Machine vision Natural language processing Network intelligence ...

Capability: Operating and promoting "Capability Superstore"

Support the digitalisation and integration of various industries

'Industry Video" capability

The first in the industry to realise multi-video integration and entire network coverage

'Mobile Authentication" capability

Established the Internet account ecosystem, and ranked first in the industry by authentication volume

for development:

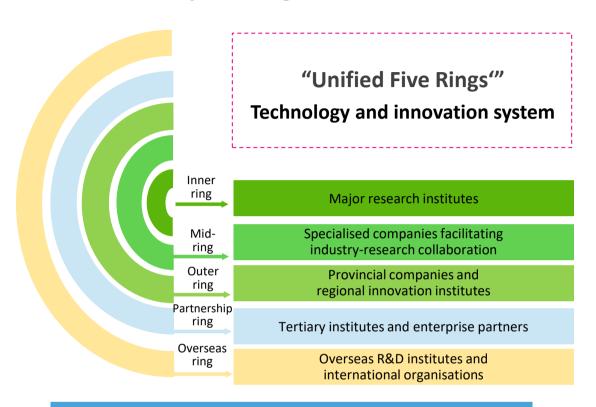
Al platform

Jiutian · Massive **Computing for Public** Administration Large Model

Jiutian · Customer Service **Large Model** 

## **Continuously Strengthened Sci-tech Innovation Capability**



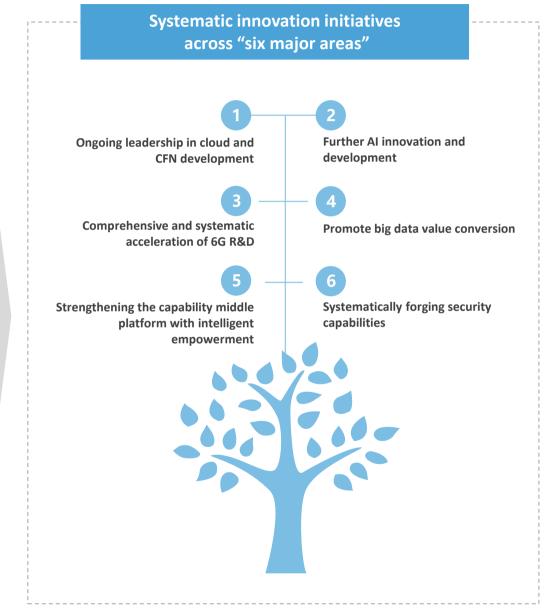


## Driving, supporting, and ensuring breakthroughs in technological innovation

- Maintaining a leading position in the origination of innovative strategies
- Achieving breakthroughs and advancements in core digitalintelligent technologies
   Basis chips Blockchain Security DSSN
- Continuously enhancing innovation cooperation ecosystem

Leader of the modern industry chain 5G innovation consortium "Joint Innovation Plus" scheme

6G



## **Solid Progress in Enterprise Reforms**



## Continuously extended reforms to mechanisms and systems

- Further implemented the "National Technology Company
  Development Program" and the "Double-hundred Action". China
  Mobile System Integration Company and Zijin (Jiangsu) Innovation
  Research Institute have been included in the expanded technology
  company development program initiated by the SASAC
- Launched an initiative to create specialised, premium, unique and new products and capabilities and the first priority teams to join this initiative have completed their selection and training, and were provided with tailored support
- Further optimised the operations of our subsidiaries

## Persistently enhanced the scientific management level

- Optimised the collaboration mechanism between headquarters, regional companies and specialised teams to ensure coordinated product operations between provincial and specialised companies
- Set the benchmark for good customer service by strengthening customer experience-based service quality standards
- Promoted the in-depth implementation of the "Compliance Escort Plan", and further incorporated compliance into all aspects of management, operation and services to ensure sustainable and stable corporate operation

## Effectively invigorated innovation and creation

- Appointed chief scientists and started the second batch selection of chief experts, built a team of high-performing engineers and strengthened the talent pool of outstanding young technology talent
- Persisted in prioritising key tasks, and tailored incentive schemes for different grades and different nature of work
- Spearheaded market-oriented reforms for certain key companies and improved the quality and coverage of mid- to long-term incentive schemes through share options, dividends and other forms of incentives

## Extensively reinforced and broadened the open and collaborative ecosystem

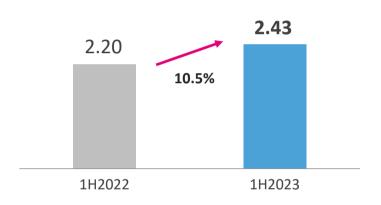
- Strengthened strategic cooperation to actively establish and deepen extensive strategic partnerships with local governments, enterprises and public institutions
- Strengthened capital cooperation to support ecosystem growth by providing venture capital in various sectors including AI, Industrial Internet, Internet and information security and visual IoT
- Strengthened ecological cooperation to actively build a new digitalintelligent ecosystem by leveraging our position as an industry leader

### **Steady Increase in Dividend Payment**



#### **Dividend per share**

(HK\$)



#### **2023 Dividend Policy**

To create higher returns for our shareholders and share the results of our growth, after giving full consideration to the Company's profitability, cash flow generation and future development needs, the Company has decided to pay HK\$2.43 per share¹ for the 2023 interim dividend, representing an increase of 10.5% year-on-year. The profit to be distributed in cash in the full year of 2023 will increase to 70% or above of the profit attributable to equity shareholders of the Company² for that year. The Company will strive to create more value for shareholders

#### Note:

- 1. Dividends on A shares, which amount to RMB2.2247 per share, will be paid in RMB at an exchange rate of HK\$1 to RMB0.915500, calculated on the basis of the average of the mid-prices of HK\$ to RMB as announced by the People's Bank of China during the one week prior to the date of declaration of dividend by the Board
- 2. The basis of profit distribution of the Company is the profit attributable to equity shareholders under IFRS

## **Continuous Improvement in ESG Management**



## Continuously enhanced corporate governance

#### Further optimised governance mechanisms

 Adhered to the board member diversity policy, fully leveraging the experience and expertise of INEDs

## Continuously enhanced compliance management capabilities

 Continued to implement compliance management that matches our corporate governance and business transformation, appointed a Chief Compliance Officer and ensured the continuing improvement of our compliance management system

## Continuously strengthened risk and internal control management system

 Enhanced our supervision over key business areas by stepping up risk prevention and mitigation to enhance our strength in risk detection and risk management

## Proactively fulfilled social responsibilities

## Successfully Implemented tasks in emergency communications and network security

- Ensured communications for occasions such as major events, emergency rescues and disaster relief
- Built a secure and clean cyberspace

## Furthered digital-intelligent village revitalisation plan

 Furthered digital-intelligent village revitalisation plan to empower the modernisation and intelligent transformation of agriculture and of rural areas

#### Supported coordinated regional development

 Centring around new regional infrastructure, integrated information service supply and new sci-tech innovation capabilities, seized the benefits of digital economy and helped improve the capabilities of high-quality development

## Persistently promoted green development

#### **Practised green and low-carbon operations**

- Continuously promoted the green and lowcarbon development of telecom base stations and data centres throughout their life cycle
- Actively introduced clean energy and gradually reduced consumption of traditional energy resources
- Fully promoted the building of green culture and carried out a wide range of charity activities related to environmental protection

## Supported energy conservation and environmental protection in society

- Built a green supply chain, developed green procurement standards and implemented paperless procurement and green logistics systems
- Leveraged information technology to reduce carbon emissions and promoted the application of information technology to prevent and control pollution

Reduction in carbon emissions across society through the empowerment of information technology

65 Mil to

### **Committed to Becoming World-class**



Building a world-class "Powerhouse" to a high standard

Firmly adhere to and creatively implement the "1-2-2-5" strategy

Consistently anchoring the position of being "a world-class information services and sci-tech innovation enterprise"

Strategic approaches to building a "Powerhouse" to a high standard



Excellent Products



Prominent Brand

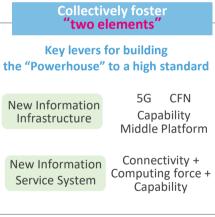


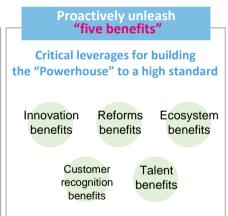
Leading Innovation



Modern Governance







Accelerate the development of a new innovation-driven growth model and promote scientific and technological innovation as the "largest growth driver"

High intensity of R&D investment
Strong ability of sci-tech innovation

High proportion of scientific research talents
Strong vitality of sci-tech innovation

High degree of technologydriven development Strong ecosystem of sci-tech innovation

## Directions for enhancing enterprise value in 2H2023



Accelerate business transformation and upgrade, enhance value-oriented operation effectiveness



Develop high-quality products, diversify information service offerings



Implement reforms in greater depth, stimulate development momentum and vitality



Enhance service quality, cultivate a favourable reputation



Strengthen risk safeguards, prevent and mitigate all types of risks





## **Operating Performance**

Mr. DONG Xin

**Executive Director & CEO** 

## **Composition of CHBN Revenues**

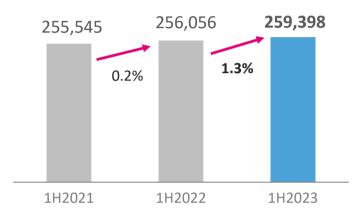


(RMB Mil)	1H2023	Change YoY	As % of service revenue
Service revenue	452,238	6.1%	100.0%
C: "Customer" market revenue	259,398	1.3%	57.3%
of which: wireless data traffic	205,896	1.4%	45.5%
H: "Home" market revenue	64,946	9.3%	14.4%
of which: smart home value-added business revenue	17,286	21.4%	3.8%
B: "Business" market revenue	104,386	14.6%	23.1%
of which: DICT	60,177	24.9%	13.3%
N: "New" market revenue	23,508	18.4%	5.2%
of which: international business	10,147	25.9%	2.2%
digital content	13,037	12.5%	2.9%

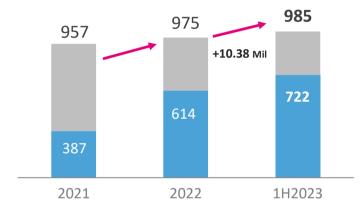
## "Customer" Market Solid foundation with stable-to-rising growth



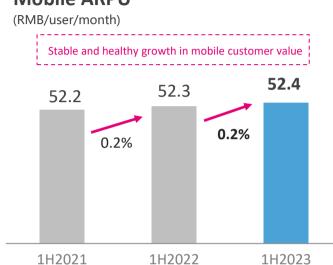
#### "Customer" market revenue (RMB Mil)



#### **Mobile customers** ■ 5G package customers (Mil)



#### **Mobile ARPU**



#### **Accelerate 5G universal adoption**

Penetration rate of **5G** package customers

**▲** 10.3 pp

5G DOU **23.7** GB

Holistically developed package, device and network customer bases

#### **Strengthen integrated operation**

Integration of customer benefits and operation yielded notable results



**Customers using** benefit products

326 mil ▲ 38.85 mil

Introduction of the innovative M-zone Mango Card targeting young customers







## "Home" Market Value discovery driving favourable growth

Strengthened TV base,

active engagement and conversion to paid services

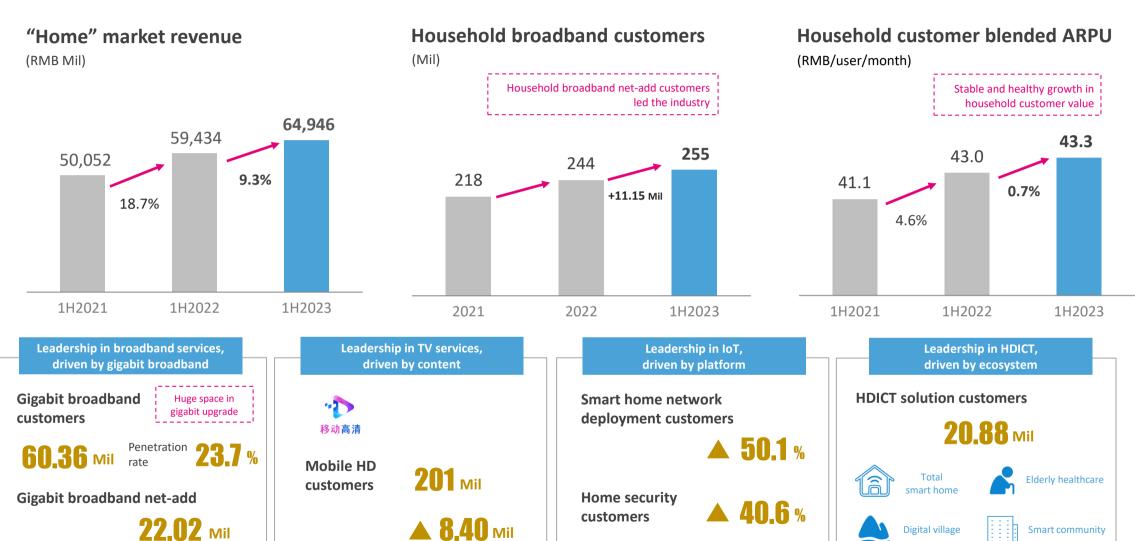
Boosted gigabit coverage, scale, applications and

user experience

Expedited network development strategies and

sales model transformation





和宝亲

Optimised *Hejiaqin* APP and home IoT platform

Continuously enriched home hardware

connection ecosystem

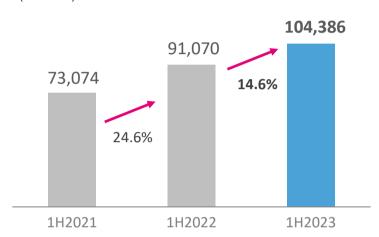
Home education

## "Business" Market Strengthened capabilities with leading growth rate

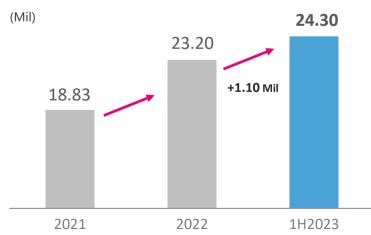


#### "Business" market revenue

(RMB Mil)



#### **Corporate customers**



#### Fruitful results of digital industry transformation driven by 5G



5G industry commercial use cases (accumulative)

>25,000

Value of DICT contracts (1H2023)

RMB **20.9** Bil













#### Industry-oriented and scenario-based dedicated networks:

5G dual-domain dedicated network for office 5G reliable dedicated network for production 5G premium dedicated network for park

**Grid-oriented lightweight dedicated networks:** 

5G Express Line 5G Direct Line

5G dedicated network revenue

RMВ **2.51** в



69.7

#### Advance plans for to V /to G new markets



to \

Cooperation with Top 10 new energy brands in China





to G

Major projects with contract value of over RMB3 million

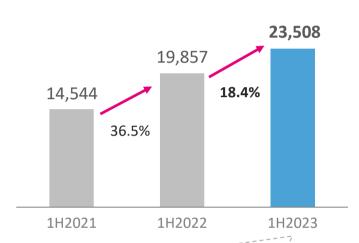
> 1,000 project

## "New" Market Increased Contribution with Rapid Growth



#### "New" market revenue

(RMB Mil)



(RMB Mil)	1H2023	Change YoY
International business	10,147	25.9%
Digital content	13,037	12.5%

#### **International business**

International / Hong Kong, Macau and Taiwan roaming services covered **264** locations and 5G covered **70** locations, leading the world

Continuously enhanced capacity of global network of "Information Highway, Information Station and Information Island"

Total international transmission bandwidth 128 Tbps

**232** overseas POP points

12.100 non-domestic self-owned IDC cabinets

#### Financial technology



Industrial chain finance

Upstream and downstream partners served

~ 600



"and-Wallet"

Monthly active customers



64.8%

#### **Digital content**



MIGU Video

Mobile APP

Monthly active users



〇米〇古爨

All-out efforts to promote the integrated innovation of digital economy and metaverse



Video

Connecting Subscribers
Tones





Cloud

Client applications
Monthly active users

**24.9**%

#### **Equity investment**

Synergy creation

Expanding the "family" and "ecosystem" of the modern mobile information industry

Al

**Industrial Internet** 

Internet and information security

Visual IoT

Hard & core technology

Financial technology

## Adopted a Product-focused Approach and Continuously Bolstered High-quality Information Service Supply Capabilities





#### Build up product portfolio

- Commitment to diverse R&D sources and market development
- Enriched strategic product portfolios with tiers and planning

Coordinated product release series



#### **Strengthen competitiveness**

 Holistic product portfolio

management Product management committee

 Full lifecycle management

Closed-loop work mechanism

 Comprehensive collaborative operation

Efficient cooperation between headquarters, regional

companies and specialised teams

to C&H&N

products ranked first in the industry by customer scale

Video Cloud MIGU Mobile
Connecting Tones Games Read Authentication
Home Big-screen Smart Home

VoD

**Network Deployment** 

products with over 100 Mil customers including 8 products with over 200 Mil customers

to B

products with annual revenue of over RMB10 Bil

Security

Mobile cloud IDC IoT Dedicated lines Corporate SMS & MMS

12 products with annual revenue of over RMB1 Bil

Big data 5G dedicated network CDN ......

New products

Cloud-based computer Cloud space

5G new voice Naked-eye 3D

Well-poised for development

## Computing force services for the general public

Mature and well-established computing force product system

#### Al smart application

Basic large model + Industry large model
Al+ new voice, content media, DICT

#### **AaaS+ capability products**

New products with digital intelligence capabilities

New development empowered by intelligent operation

#### **Big data empowerment**

Streamline circulation of data resource

Explore value of data element

#### Metaverse

Provider + Aggregator + Distributor

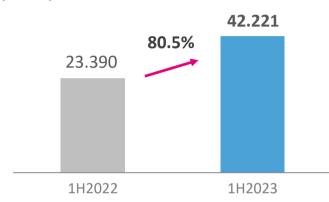
## Mobile Cloud on Track to Become a "Top-tier Player in the Industry"



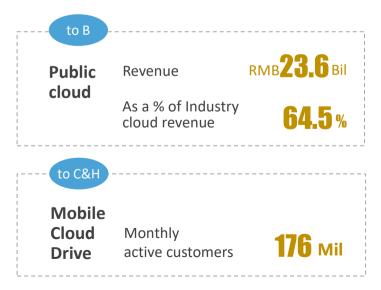


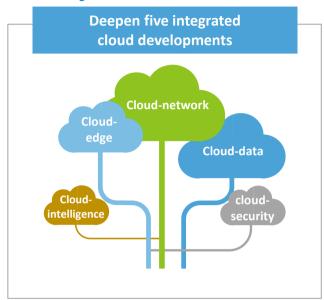
#### Mobile cloud revenue

(RMB Bil)

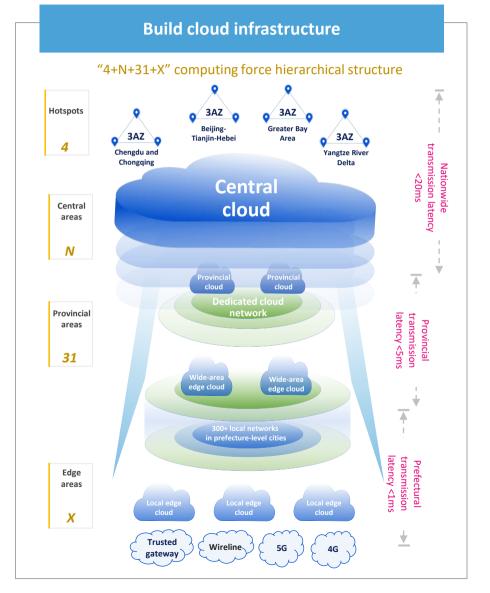


Note: Mobile Cloud revenue = Industry cloud revenue + cloud revenues from personal cloud, household cloud, etc.









## **Strive to Achieve 2023 Full-year Targets**



#### **Major plans for 2H2023**

- Promote innovation and development to a high standard, while enhancing innovative planning and improving the conversion of results
- Build strong infrastructure from a high starting point, while forging unique competitive advantages
- Provide services of high value, while strengthening the supply capacity of information services
- Advance scientific management with high efficiency, while striving to enhance effectiveness and efficiency

Maintain favourable growth in revenue and profit			
<b>C</b>	5G network customers	Net addition of 130Mil	
Mobile ARPU		Stable and healthy growth	
	Household broadband customers	Net addition of 18Mil	
П	Household customer blended ARPU	Stable and healthy growth	
D	Corporate customers	Net addition of 3Mil	
"Business" market revenue		Lasting rapid growth	
N	"New" market revenue	Rapid growth	





## **Financial Performance**

Mr. LI Ronghua

**Executive Director & CFO** 

## **Financial Highlights**

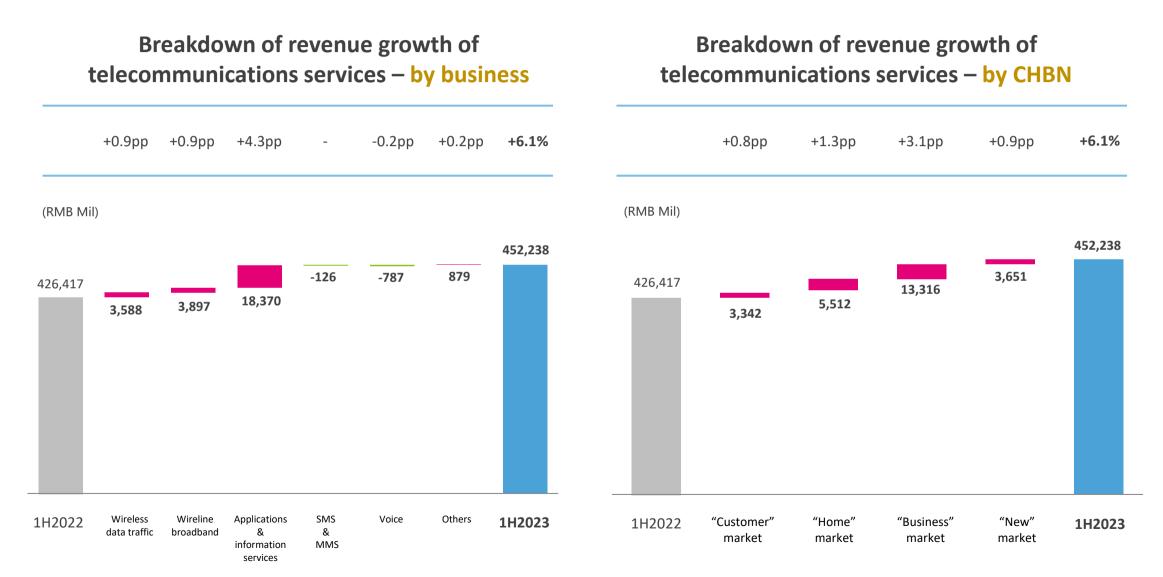


(RMB Mil)	1H2022	1H2023	Change YoY
Operating revenue	496,934	530,719	6.8%
Telecommunications service revenue	426,417	452,238	6.1%
Sales of products and other revenue	70,517	78,481	11.3%
Operating expenses	422,486	450,432	6.6%
Profit from operations	74,448	80,287	7.8%
Interest and other income	8,859	11,373	28.4%
Income from investments accounted for using the equity method	6,195	4,953	-20.0%
EBITDA	173,912	183,457	5.5%
Net profit	70,275	76,173	8.4%

## **Revenue Growth Overview:**



### **Revenue Related to Business Transformation Continued to Increase**



## **Cost Control Overview: Maintained Good Cost Control**



(RMB Mil)	1H2022	1H2023	Change YoY	Major reasons / remarks
Operating expenses	422,486	450,432	6.6%	
Network operation and support expenses	138,194	143,526	3.9%	<ul> <li>Accelerated construction and commissioning of new information infrastructure, and increased investments to support business transformation</li> </ul>
Depreciation and amortisation	99,464	103,170	3.7%	<ul> <li>The scale of assets increased due to accelerated network upgrades and business transformation</li> </ul>
Employee benefit and related expenses	63,934	70,433	10.2%	<ul> <li>Continued to adjust and optimise our employee structure; increased efforts on recruitment and training of staff members relating to digital-intelligent businesses</li> </ul>
Selling expenses	26,182	26,835	2.5%	<ul> <li>Enhanced online sales and service capabilities resulting from accelerated transformation of sales channels; selling expenses as a proportion of revenue continued to decline</li> </ul>
Cost of products sold	68,900	77,332	12.2%	Sales of mobile terminals grew rapidly
Other operating expenses	25,812	29,136	12.9%	<ul> <li>Continuously developed and strengthened core capabilities; the level of intelligent operation has significantly improved</li> </ul>

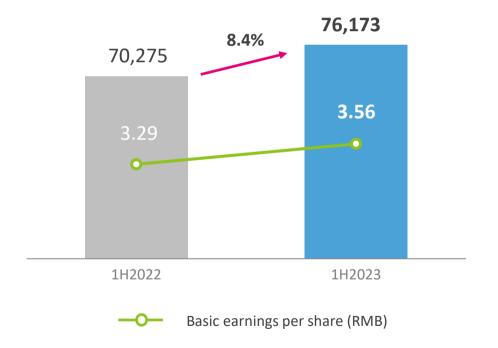
### **Profit Overview:**

#### 中国移动 China Mobile

### **Continued Improvement in Profitability**

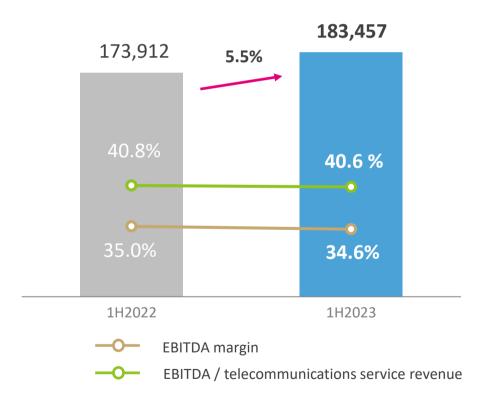
#### **Net profit**

(RMB Mil)



#### **EBITDA**

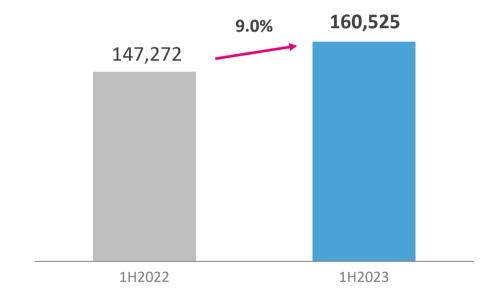
(RMB Mil)



# **Cash Flow Overview:** Healthy and Abundant

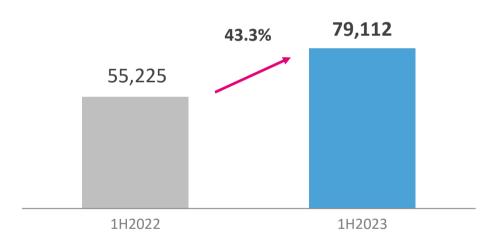


Net cash generated from operating activities (RMB Mil)



#### Free cash flow

(RMB Mil)



Note: Free cash flow = net cash generated from operating activities – capital expenditure incurred

## **Capital Structure Overview: Maintained Stable and Healthy**



(RMB Mil)	2022.12.31	2023.06.30
Shareholder's equity	1,297,348	1,332,768
Interest-bearing debt	_	_
Total book capitalisation	1,297,348	1,332,768
Liabilities-to-assets ratio	32.8%	32.9%
Cash & bank deposits	269,370	281,442

**S&P, Moody's:** Corporate credit ratings are equivalent to China sovereign ratings

## Persist in Seeking Progress While Maintaining Stability, Promote High-quality Development



## Strengthen quality and efficiency improvement measures

Increase revenue, control costs, exploit and tap into potential growth drivers and raise efficiency Deepen cost reduction through centralised and technological approaches

Maintain good growth momentum

#### Strengthen systematic management

Classification by policies, hierarchical management and intelligent management and control

Precise allocation of resources to drive sustained value growth

Continue to improve scientific management standard

#### Strengthen risk prevention & control

Continuously improve risk prevention and control mechanism
Enhance the capability of centralised, digital and intelligent risk management and control

**Ensure stable and healthy operations** 

#### **Strengthen lean management**

Comprehensively improve the efficiency of management, resources, assets and capital

**Build a solid foundation for core competitiveness** 

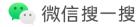
# Q&A

For more information, please contact:

Investor Relations Department: ir@chinamobilehk.com

Or visit the Company's website: www.chinamobileltd.com







## Extracts from Unaudited Consolidated Statement of Comprehensive Income for the Six Months Ended 30 June 2023 – Appendix I



(RMB Mil)	1H2022	1H2023
Operating revenue	496,934	530,719
Revenue from telecommunications services	426,417	452,238
of which: Voice services	38,706	37,919
SMS & MMS	16,278	16,152
Wireless data traffic	208,192	211,780
Wireline broadband	54,168	58,065
Applications and information services	97,988	116,358
Others	11,085	11,964
Revenue from sales of products and others	70,517	78,481
Operating expenses	422,486	450,432
Network operation and support expenses	138,194	143,526
Depreciation and amortisation	99,464	103,170
Employee benefit and related expenses	63,934	70,433

(RMB Mil)	1H2022	1H2023
Selling expenses	26,182	26,835
Cost of products sold	68,900	77,332
Other operating expenses	25,812	29,136
Profit from operations	74,448	80,287
Other gains	3,076	4,003
Interest and other income	8,859	11,373
Finance costs	(1,229)	(1,938)
Income from investments accounted for using the equity method	6,195	4,953
Taxation	(21,012)	(22,439)
Profit for the period	70,337	76,239
Equity shareholders of the Company	70,275	76,173
Non-controlling interests	62	66

## **Extracts from Unaudited Consolidated Balance Sheet as at 30 June 2023**



## Appendix II

(RMB Mil)	2022.12.31	2023.06.30
Current assets	456,371	509,501
Non-current assets	1,479,167	1,482,095
Total assets	1,935,538	1,991,596
Current liabilities	533,337	557,910
Non-current liabilities	100,778	96,801
Total liabilities	634,115	654,711
Total equity	1,301,423	1,336,885

## **Operating Data**

## Appendix III



		Unit	1H2022	1H2023
	Customers	Mil	969.85	985.39
	Mobile service revenue	RMB Mil	300,322	305,630
	ARPU	RMB	52.3	52.4
Mobile service	Handset data traffic	GB Bil	68.28	79.61
	Handset data traffic DOU	GB	13.5	15.5
	MOU	Minutes	254	247
	Network customers	Mil	262.64	393.26
Of which: 5G	ARPU	RMB	85.0	81.1
	Handset data traffic DOU	GB	21.5	23.7
MC-street broadband conde	Customers	Mil	256.06	286.40
Wireline broadband service	Wireline broadband service revenue	RMB Mil	54,168	58,065
Of which: Household	Customers	Mil	230.34	254.85
broadband	Household customer blended ARPU	RMB	43.0	43.3