

2023 Interim Results 2023.8.10

Integrated Innovation of Information and Energy





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Unless otherwise stated, the financial data contained in this document have been prepared in accordance with International Financial Reporting Standards ("IFRS"). For detailed financial statements of the Company prepared in accordance with IFRS, please refer to the Company's disclosure document published on the website of The Stock Exchange of Hong Kong Limited.

Management Present





Agenda









Overall Results

Operating Performance

Financial Performance





Overall Results

Mr. YANG Jie

Executive Director & Chairman



Performance Highlights



Key Performance Indicators



(RMB Mil)	1H2022	1H2023	Change YoY
Operating revenue	496,934	530,719	6.8%
of which: telecommunications service revenue	426,417	452,238	6.1%
EBITDA	173,912	183,457	5.5%
EBITDA margin	35.0%	34.6%	-0.4pp
Net profit	70,275	76,173	8.4%
Net profit margin	14.1%	14.4%	0.3pp
Basic earnings per share (RMB)	3.29	3.56	8.2%

Note: Unless otherwise specified,

- 1. Telecommunications service revenue = operating revenue revenue from sales of products and others; revenue from sales of products and others mainly comprises sales of terminal products such as handsets
- 2. EBITDA = profit from operations + depreciation and amortisation; net profit refers to profit attributable to equity shareholders of the Company

Favourable Business Performance









Remarkable Results in Business Transformation





Systematically Built New Information Infrastructure





Innovatively Created New Information Service System





Note: Connections (people) include connections from mobile phones and wireline broadband; connections (things) include connections from IoT cards, household devices and industry devices

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Continuously Strengthened Sci-tech Innovation Capability





Solid Progress in Enterprise Reforms



Continuously extended reforms to mechanisms and systems

- Further implemented the "National Technology Company Development Program" and the "Double-hundred Action". China Mobile System Integration Company and Zijin (Jiangsu) Innovation Research Institute have been included in the expanded technology company development program initiated by the SASAC
- Launched an initiative to create specialised, premium, unique and new products and capabilities and the first priority teams to join this initiative have completed their selection and training, and were provided with tailored support
- Further optimised the operations of our subsidiaries

Persistently enhanced the scientific management level

- Optimised the collaboration mechanism between headquarters, regional companies and specialised teams to ensure coordinated product operations between provincial and specialised companies
- Set the benchmark for good customer service by strengthening customer experience-based service quality standards
- Promoted the in-depth implementation of the "Compliance Escort Plan", and further incorporated compliance into all aspects of management, operation and services to ensure sustainable and stable corporate operation

Effectively invigorated innovation and creation

- Appointed chief scientists and started the second batch selection of chief experts, built a team of high-performing engineers and strengthened the talent pool of outstanding young technology talent
- Persisted in prioritising key tasks, and tailored incentive schemes for different grades and different nature of work
- Spearheaded market-oriented reforms for certain key companies and improved the quality and coverage of mid- to long-term incentive schemes through share options, dividends and other forms of incentives

Extensively reinforced and broadened the open and collaborative ecosystem

- Strengthened strategic cooperation to actively establish and deepen extensive strategic partnerships with local governments, enterprises and public institutions
- Strengthened capital cooperation to support ecosystem growth by providing venture capital in various sectors including AI, Industrial Internet, Internet and information security and visual IoT
- Strengthened ecological cooperation to actively build a new digitalintelligent ecosystem by leveraging our position as an industry leader

Steady Increase in Dividend Payment



Dividend per share (HK\$)



2023 Dividend Policy

To create higher returns for our shareholders and share the results of our growth, after giving full consideration to the Company's profitability, cash flow generation and future development needs, the Company has decided to pay HK\$2.43 per share¹ for the 2023 interim dividend, representing an increase of 10.5% year-on-year. The profit to be distributed in cash in the full year of 2023 will increase to 70% or above of the profit attributable to equity shareholders of the Company² for that year. The Company will strive to create more value for shareholders

Note:

- 1. Dividends on A shares, which amount to RMB2.2247 per share, will be paid in RMB at an exchange rate of HK\$1 to RMB0.915500, calculated on the basis of the average of the mid-prices of HK\$ to RMB as announced by the People's Bank of China during the one week prior to the date of declaration of dividend by the Board
- 2. The basis of profit distribution of the Company is the profit attributable to equity shareholders under IFRS

Continuous Improvement in ESG Management



Continuously enhanced corporate governance

Further optimised governance mechanisms

 Adhered to the board member diversity policy, fully leveraging the experience and expertise of INEDs

Continuously enhanced compliance management capabilities

 Continued to implement compliance management that matches our corporate governance and business transformation, appointed a Chief Compliance Officer and ensured the continuing improvement of our compliance management system

Continuously strengthened risk and internal control management system

• Enhanced our supervision over key business areas by stepping up risk prevention and mitigation to enhance our strength in risk detection and risk management

Proactively fulfilled social responsibilities

Successfully Implemented tasks in emergency communications and network security

- Ensured communications for occasions such as major events, emergency rescues and disaster relief
- Built a secure and clean cyberspace

Furthered digital-intelligent village revitalisation plan

 Furthered digital-intelligent village revitalisation plan to empower the modernisation and intelligent transformation of agriculture and of rural areas

Supported coordinated regional development

 Centring around new regional infrastructure, integrated information service supply and new sci-tech innovation capabilities, seized the benefits of digital economy and helped improve the capabilities of high-quality development

Persistently promoted green development

Practised green and low-carbon operations

- Continuously promoted the green and lowcarbon development of telecom base stations and data centres throughout their life cycle
- Actively introduced clean energy and gradually reduced consumption of traditional energy resources
- Fully promoted the building of green culture and carried out a wide range of charity activities related to environmental protection

Supported energy conservation and environmental protection in society

- Built a green supply chain, developed green procurement standards and implemented paperless procurement and green logistics systems
- Leveraged information technology to reduce carbon emissions and promoted the application of information technology to prevent and control pollution

Reduction in carbon emissions across society through the empowerment of information technology

165 Mil tons

Committed to Becoming World-class





High intensity of R&D investment Strong ability of sci-tech innovation

High proportion of scientific research talents Strong vitality of sci-tech innovation

High degree of technologydriven development Strong ecosystem of sci-tech innovation





Mr. DONG Xin

Executive Director & CEO

Composition of CHBN Revenues



(RMB Mil)	1H2023	Change YoY	As % of service revenue
Service revenue	452,238	6.1%	100.0%
C: "Customer" market revenue	259,398	1.3%	57.3%
of which: wireless data traffic	205,896	1.4%	45.5%
H: "Home" market revenue	64,946	9.3%	14.4%
of which: smart home value-added business revenue	17,286	21.4%	3.8%
B: "Business" market revenue	104,386	14.6%	23.1%
of which: DICT	60,177	24.9%	13.3%
N: "New" market revenue	23,508	18.4%	5.2%
of which: international business	10,147	25.9%	2.2%
digital content	13,037	12.5%	2.9%

"Customer" Market Solid foundation with stable-to-rising growth





"Home" Market Value discovery driving favourable growth





"Business" Market Strengthened capabilities with leading growth rate





"New" Market Increased Contribution with Rapid Growth





Adopted a Product-focused Approach and Continuously Bolstered High-quality Information Service Supply Capabilities



Well-poised for development

Computing force services for the general public

Mature and well-established computing force product system

Al smart application

Basic large model + Industry large model Al+ new voice, content media, DICT

AaaS+ capability products

New products with digital intelligence capabilities New development empowered by intelligent operation

Big data empowerment

Streamline circulation of data resource Explore value of data element

Metaverse

Provider + Aggregator + Distributor

Build up product portfolio

- Commitment to diverse R&D sources and market development
- Enriched strategic product portfolios with tiers and planning

Coordinated product release series



Strengthen competitiveness

- Holistic product portfolio management Product management committee
- Full lifecycle
 management
 Closed-loop work mechanism
 - Comprehensive
collaborative
operationEfficient cooperation between
headquarters, regional
companies and specialised teams

to C&H&N	Well-p deve
products ranked first in the industry by customer scale	
Video Cloud MIGU Mobile Connecting Tones Games Read Authentication	Computing for gener
HomeBig-screenSmart HomeSecurityVoDNetwork Deployment	Mature and computing for
16 products with over 100 Mil customers	Al smart
including 8 products with over 200 Mil customers	Basic large model
	Al+ new voice,
to B	
	AaaS+ capa
5 products with annual revenue of over RMB10 Bil	New pr digital intelli
Mobile cloud IDC IoT Dedicated lines Corporate SMS & MMS	New developm intellige
12 products with annual revenue of over RMB1 Bil	
Big data 5G dedicated network CDN	Big data e
	Streamline circula
New products	Explore value
Cloud-based computer Cloud space	Me
5G new voice Naked-eye 3D	Provider + Aggr

Mobile Cloud on Track to Become a "Top-tier Player in the Industry"







Strive to Achieve 2023 Full-year Targets

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Major plans for 2H2023

- Promote innovation and development to a high standard, while enhancing innovative planning and improving the conversion of results
- Build strong infrastructure from a high starting point, while forging unique competitive advantages
- Provide services of high value, while strengthening the supply capacity of information services
- Advance scientific management with high efficiency, while striving to enhance effectiveness and efficiency

Maintain favourable growth in revenue and profit

C	5G network customers	Net addition of 130Mil	
C	Mobile ARPU	Stable and healthy growth	
Household broadband customers		Net addition of 18Mil	
Π	Household customer blended ARPU	Stable and healthy growth	
Corporate customers		Net addition of 3Mil	
В	"Business" market revenue	Lasting rapid growth	
Ν	"New" market revenue	Rapid growth	





Financial Performance

Mr. LI Ronghua

Executive Director & CFO

Financial Highlights



(RMB Mil)	1H2022	1H2023	Change YoY
Operating revenue	496,934	530,719	6.8%
Telecommunications service revenue	426,417	452,238	6.1%
Sales of products and other revenue	70,517	78,481	11.3%
Operating expenses	422,486	450,432	6.6%
Profit from operations	74,448	80,287	7.8%
Interest and other income	8,859	11,373	28.4%
Income from investments accounted for using the equity method	6,195	4,953	-20.0%
EBITDA	173,912	183,457	5.5%
Net profit	70,275	76,173	8.4%

Revenue Growth Overview:



Revenue Related to Business Transformation Continued to Increase

Breakdown of revenue growth of telecommunications services – by business Breakdown of revenue growth of telecommunications services – by CHBN



Cost Control Overview:

Maintained Good Cost Control



(RMB Mil)	1H2022	1H2023	Change YoY	Major reasons / remarks
Operating expenses	422,486	450,432	6.6%	
Network operation and support expenses	138,194	143,526	3.9%	 Accelerated construction and commissioning of new information infrastructure, and increased investments to support business transformation
Depreciation and amortisation	99,464	103,170	3.7%	 The scale of assets increased due to accelerated network upgrades and business transformation
Employee benefit and related expenses	63,934	70,433	10.2%	 Continued to adjust and optimise our employee structure; increased efforts on recruitment and training of staff members relating to digital-intelligent businesses
Selling expenses	26,182	26,835	2.5%	 Enhanced online sales and service capabilities resulting from accelerated transformation of sales channels; selling expenses as a proportion of revenue continued to decline
Cost of products sold	68,900	77,332	12.2%	Sales of mobile terminals grew rapidly
Other operating expenses	25,812	29,136	12.9%	 Continuously developed and strengthened core capabilities; the level of intelligent operation has significantly improved

Profit Overview: Continued Improvement in Profitability



Net profit

(RMB Mil)





Basic earnings per share (RMB)

EBITDA

(RMB Mil)



Cash Flow Overview: Healthy and Abundant

Net cash generated from operating activities (RMB Mil)



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Free cash flow (RMB Mil)



Note: Free cash flow = net cash generated from operating activities – capital expenditure incurred

Capital Structure Overview: Maintained Stable and Healthy



(RMB Mil)	2022.12.31	2023.06.30
Shareholder's equity	1,297,348	1,332,768
Interest-bearing debt	_	—
Total book capitalisation	1,297,348	1,332,768
Liabilities-to-assets ratio	32.8%	32.9%
Cash & bank deposits	269,370	281,442

S&P, Moody's: Corporate credit ratings are equivalent to China sovereign ratings





Strengthen quality and efficiency improvement measures

Increase revenue, control costs, exploit and tap into potential growth drivers and raise efficiency Deepen cost reduction through centralised and technological approaches

Maintain good growth momentum

Strengthen risk prevention & control

Continuously improve risk prevention and control mechanism Enhance the capability of centralised, digital and intelligent risk management and control

Ensure stable and healthy operations



Strengthen systematic management

Classification by policies, hierarchical management and intelligent management and control Precise allocation of resources to drive sustained value growth

Continue to improve scientific management standard

Strengthen lean management

Comprehensively improve the efficiency of management, resources, assets and capital

Build a solid foundation for core competitiveness

Q&A

For more information, please contact:

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Or visit the Company's website: www.chinamobileltd.com





Extracts from Unaudited Consolidated Statement of Comprehensive Income for the Six Months Ended 30 June 2023 – Appendix I

(RMB Mil)	1H2022	1H2023
Operating revenue	496,934	530,719
Revenue from telecommunications services	426,417	452,238
of which: Voice services	38,706	37,919
SMS & MMS	16,278	16,152
Wireless data traffic	208,192	211,780
Wireline broadband	54,168	58,065
Applications and information services	97,988	116,358
Others	11,085	11,964
Revenue from sales of products and others	70,517	78,481
Operating expenses	422,486	450,432
Network operation and support expenses	138,194	143,526
Depreciation and amortisation	99,464	103,170
Employee benefit and related expenses	63,934	70,433

(RMB Mil)	1H2022	1H2023
Selling expenses	26,182	26,835
Cost of products sold	68,900	77,332
Other operating expenses	25,812	29,136
Profit from operations	74,448	80,287
Other gains	3,076	4,003
Interest and other income	8,859	11,373
Finance costs	(1,229)	(1,938)
Income from investments accounted for using the equity method	6,195	4,953
Taxation	(21,012)	(22,439)
Profit for the period	70,337	76,239
Equity shareholders of the Company	70,275	76,173
Non-controlling interests	62	66

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Extracts from Unaudited Consolidated Balance Sheet as at 30 June 2023 – Appendix II



(RMB Mil)	2022.12.31	2023.06.30
Current assets	456,371	509,501
Non-current assets	1,479,167	1,482,095
Total assets	1,935,538	1,991,596
Current liabilities	533,337	557,910
Non-current liabilities	100,778	96,801
Total liabilities	634,115	654,711
Total equity	1,301,423	1,336,885

Operating Data - **Appendix III**



		Unit	1H2022	1H2023
	Customers	Mil	969.85	985.39
	Mobile service revenue	RMB Mil	300,322	305,630
	ARPU	RMB	52.3	52.4
Mobile service	Handset data traffic	GB Bil	68.28	79.61
	Handset data traffic DOU	Handset data traffic DOU GB		15.5
	MOU	Minutes	254	247
	Network customers	Mil	262.64	393.26
Of which: 5G	ARPU	RMB	85.0	81.1
	Handset data traffic DOU	GB	21.5	23.7
	Customers	Mil	256.06	286.40
Wireline broadband service	Wireline broadband service revenue	RMB Mil	54,168	58,065
Of which: Household	Customers	Mil	230.34	254.85
broadband	broadband Household customer blended ARPU		43.0	43.3